

Scottish Borders Health & Social Care Partnership



INTEGRATION JOINT BOARD REVENUE MONITORING UPDATE

21 NOVEMBER 2016

IJB Delegated Budget Responsibility

| | 2016/17 £'000 |
|--|------------------|
| Scottish Borders Council Funding Delegated | 46,531 |
| NHS Borders Funding Delegated : | 87,352 |
| Social Care Fund | 5,267 |
| Total Delegated Funding | 139,150 |

The Set Aside Budget

| | 2016/17 £'000 |
|--|------------------|
| Large Hospital Budget Set-Aside | 18,128 |

The projected financial position previously presented in August:

Other Emerging Delegated Budget Pressures

| | 2016/17 £'000 |
|------------------------------|------------------|
| Health Care: | |
| GP Prescribing | 1,200 |
| Flex Beds | 425 |
| Physiotherapy Locums | 240 |
| Non-Delivery of Efficiencies | 1,700 |
| Out of Area Placements | 364 |
| Surge Beds | 20 |
| | 3,949 |

Plus share of Board-Wide Efficiency Schemes that will not be delivered this financial year

| | 2016/17 £'000 |
|-------------------------------|------------------|
| Social Care: | |
| Increased Complex Care Demand | 163 |
| Staffing | 73 |
| Other | 27 |
| | 263 |

Other Non-Delegated Health & Social Care Budget Pressures

| | 2016/17 £'000 |
|------------------------------|------------------|
| Set-Aside: | |
| Surge Beds | 1,200 |
| Patient Flow Medical Model | 860 |
| Acute Admissions Unit | 250 |
| Emergency Department | 250 |
| Non-Delivery of Efficiencies | 250 |
| | 2,810 |

Plus share of Board-Wide Efficiency Schemes that will not be delivered this financial year

What we said we would do previously presented in August:

Next Steps

- Report to 17th October 2016 IJB
 - Evidenced Recommendations for Direction of the remaining Social Care Funding Balance
 - 17/18 Night Support Sleep-ins – working time directive
 - 16/17 Night Support Sleep-ins – Project Funding
 - 16/17 Borders Ability Equipment Store Equipment Budget
 - 16/17 Winter Plan - Surge Beds
- Development of budget recovery / development plans for agreement with IJB
- Further delivery of Efficiency/Savings plans by NHSB and SBC
- Development towards a more integrated 17/18 Financial Planning process focussing on providing for future pressures and service developments, efficiency/savings planning and delivery

Projected Outturn Position at 31st August 2016 (£'000)
 (Reported to IJB 17th October 2016)

| | 2016/17 Variance | 2016/17 Variance | |
|--|---------------------|---------------------------------------|---------------|
| Delegated Budget: | | Set-Aside Budget: | |
| LD Demand and Provider Costs* | -152 | Surge Beds^ | -1,200 |
| MH Staffing / Agency Medical Locums* | -300 | Other (Agency Medical/Nursing Staff)^ | -1,800 |
| PD Complex Community Based Care packages | -50 | Other (net) | -70 |
| Prescribing | -1,800 | | -3,070 |
| Non-Delivery of Efficiency savings | -2,406 | | |
| AHP Locum cover | -254 | | |
| Flex Beds | -300 | | |
| BAES* | -150 | | |
| Other (net) | -3 | | |
| | -5,415 | | |

* IJB agreed to direct £250k of social care funding (£200k non-recurring)

^ IJB agreed to direct £500k of non-recurring social care funding

Phase 1: Action Taken to Date

CONTEXT:

£8.1m IJB Projected Variance on Healthcare Services (£3.2m to 31st August)
is part of £14.0m NHSB-wide Projected Variance

NHS BORDERS-WIDE APPROACH TO RECOVERY:

Control Measures (Nursing and Medical)

Discretionary Spend

Defer non essential posts

IJB Allocation of social care fund

Slippage on LDP/Allocations/Carry forward funding
Contingency

SGHSCD Capital to Revenue Transfer

Total Targeted Actions to Date = £10.8m

Approximately £6m relating to Delegated and Set-Aside Budgets

Forecast Shortfall against NHSB-Wide total of £14.0m = £3.2m



Further Actions Currently Being Considered

IJB Support for Step-Up Step Down Care Facility and Interim Funding
Accounting Flexibility
Ongoing Discussion with Scottish Government
Efficiency
Agency
Drugs
Patient Flow
Delayed Discharge
Surge Beds

Projected Targeted Actions Being Considered = £2.7m
Approximately £1.5m relating to Delegated and Set-Aside Budgets
Projected Residual Forecast Shortfall = £0.5m

Challenges

- Assumes 'all other things remain equal'
- Ambition in Delivery
- Largely Non-Recurring
- Work to minimise impact on delivery of Strategic Plan
- Identify further Available Options
- Consider Wider Partnership Resources (Recurring and Non-Recurring)

Next Steps

- **Executive Management Team will bring forward further Borders-wide Proposals to next meeting of the IJB e.g.**
 - Further use of uncommitted non-recurring funding
 - Working together to deliver efficiency and other savings
 - Focus on improved / more efficient flow across the health and social care system
- **Discussion with the Scottish Government**
- **Work over the remainder of 2016/17 to identify and implement permanent recurring measures as part of 2017/18 financial planning process**
- **Finalisation and Agreement of NHS Borders' Recovery Plan**
- **Final Detailed Recovery Plan to be presented to IJB in December**
- **Agreement by IJB and Issue of Directions thereon**

